



Investor Update

Single Tenant Net Lease REIT with 36 consecutive annual dividend increases

November 2025

Safe Harbor

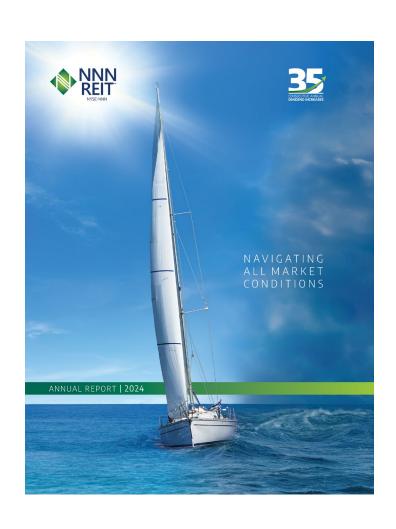


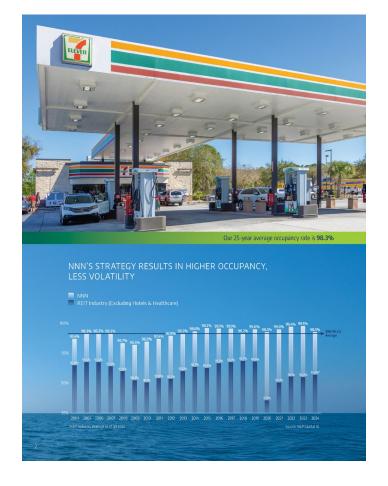
(All data as of September 30, 2025)

This presentation contains certain statements that are the Company's and Management's hopes, intentions, beliefs, expectations, or projections of the future and might be considered to be forward-looking statements under Federal Securities laws. Prospective investors are cautioned that any such forward-looking statements are not guarantees of future performance, and involve risks and uncertainties. The Company's actual future results may differ significantly from the matters discussed in these forward-looking statements, and the Company may not release revisions to these forward-looking statements to reflect changes after the Company has made the statements. Factors and risks that could cause actual results to differ materially from expectations are disclosed from time to time in greater detail in the Company's filings with the SEC including, but not limited to, the Company's report on Form 10-K and Form 10-Q, as well as Company press releases.

Multi-Year View

















Third Quarter 2025 Highlights



- Grew Core FFO and AFFO per diluted share by 1.2% and 2.4% over prior-year results, respectively, to \$0.85 and \$0.86, respectively
- Increased ABR by 7.2% over the prior-year results
- Closed on \$283.0 million of investments, at an initial cash cap rate of 7.3% and weighted average lease term of 17.8 years, and \$748.0 million of investments in the nine months ended September 30, 2025, exceeding the high end of the previously provided guidance range
- Sold 23 properties for \$41.3 million, including \$22.3 million of income producing properties at a weighted average cap rate of 5.9%
- Raised \$71.7 million in gross proceeds from the issuance of 1,670,737 common shares at an average price per share of \$42.89
- Issued \$500 million of 4.600% senior unsecured notes due 2031
- Maintained balance sheet flexibility with a sector-leading weighted average debt maturity of 10.7 years, no encumbered assets, no floating rate debt and \$1.4 billion of total available liquidity
- Paid a \$0.60 quarterly dividend, representing a 3.4% increase in the quarterly dividend rate, a 5.6% annualized dividend yield and a 70% AFFO payout ratio.

Consistent and Simple Strategy



- Focus on single-tenant, net leased ("STNL") properties
- Operate with multi-year strategy focus on per share results
- Sustain high occupancy and maximize value of existing real estate assets
- Maintain fully diversified portfolio
- Grow through internal portfolio growth and well underwritten acquisitions
- Generate incremental earnings growth through disciplined acquisition approach with higher yields and less risk than other acquisition approaches
- Utilize asset sales to manage risk, enhance value and partially finance new property acquisitions
- Preserve conservative balance sheet and financial flexibility through access to multiple sources of capital and unsecured debt
- Grow per share results mid-single digit percentage annually on a relatively leverage neutral basis
- Produce safe and growing dividends 36 consecutive annual dividend increases

Consistent and Simple Strategy



NNN's Long-Term Single Tenant Net Lease Strategy

Creates a solid foundation of highly predictable operating income

NNN's Disciplined Acquisition Approach

- Generates steady earnings growth through higher yields with less risk than development and other acquisitions approaches
 - Strategy generated 3.8% average annual Core FFO per share growth since 2019

Single Tenant Net Lease Strategy Generates a Reliable Income Stream with Low Volatility



- Well-selected tenants provide stronger performance through various economic cycles than office, industrial or other tenant types
 - Main street locations provide strong market for replacement tenants and rent growth
 - Lower earnings volatility from higher occupancy (20-year low of 96.4%)
 - Retail operators more likely to renew lease at end of initial term
- 10-20-year initial lease terms; 10.1-year weighted average remaining lease term
- Only 3.2% of leases expire through YE 2026
- Tenants responsible for operating expenses, taxes and capital expenditures no CAM leakage
- No anchor or co-tenancy issues for tenants to leverage into reduced rent
- High Quality, Well-Diversified Portfolio
 - \$13.0 billion total capital
 - 3,697 properties (39.2 million SF) in 50 states
 - More than 400 national and regional tenants
 - Over 35 lines of trade
 - Top 20 tenants (46.2% of rent) average 1,731 stores each

Summary – Attributes, Advantages & Risk Mitigation



- High-quality portfolio produces consistent results
 - High occupancy through cycle
 - Strong lease renewal rates with very little capital expenditure (not buying-up rent)
 - Long-term, net leases add stability to operating results
 - Quality comes from sustainable rents (market rent is barometer)

Balance sheet conservatism

- In place long before 2008-09 and 2020 (no dilutive equity issuances needed)
- Below-average leverage and strong liquidity to weather all environments
- Unencumbered portfolio
- No reliance on short-term debt to drive per share results
- Fixed-rate debt focused to mitigate rising rate risks

Existing scale provides

- High diversification (3,697 properties)
- Top exposure to every single-tenant acquisition prospect in sector
- Depth of market presence
- Full access to capital markets
- Track record of annual dividend increases (36 years)

Thorough Underwriting Strategy



Buy smart with extensive underwriting process up front

- Look for strong real estate locations
- For existing tenant AND future alternative tenant

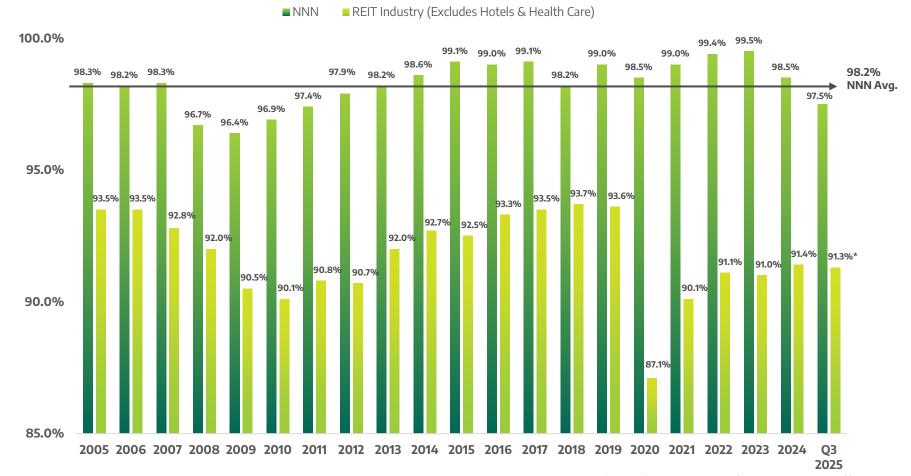
NNN's Disciplined Acquisition Approach

- Less money invested allows us to offer lower rent to tenant
- Lower rent = lower occupancy costs for tenant
 - As a result, tenant more likely to afford rent at that location
- Lower rent = easier to re-lease property without reduction in rent
- Contractual rent increases built into the lease

NNN's Strategy Results in Higher Occupancy and Less Volatility



From 2005 – 2025, NNN's occupancy never fell below 96.4% while the REIT industry average never rose above 93.7%



2010-2025 Acquisition Volume by Source



- Relationship (a) 7.4% Average Cap Rate (\$7,589 million = 72%)
- Market / Auction @ 7.1% Average Cap Rate (\$2,888 million = 28%)



Diversification Reduces Risk



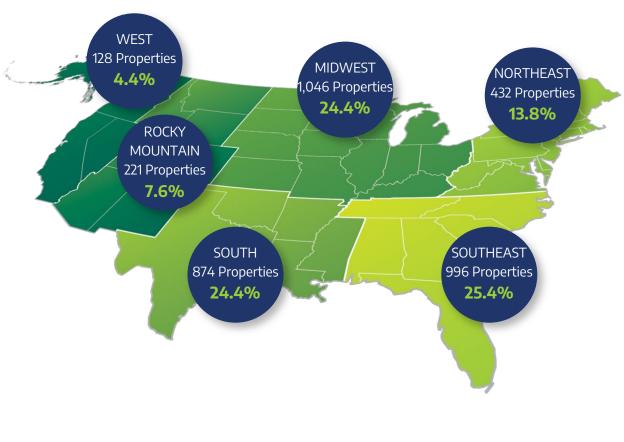
Nationwide Reach

(As a percentage of annual base rent – September 30, 2025)

Properties 3,697
Tenants 400+
Lines of Trade 35+

Top States by Number of Properties

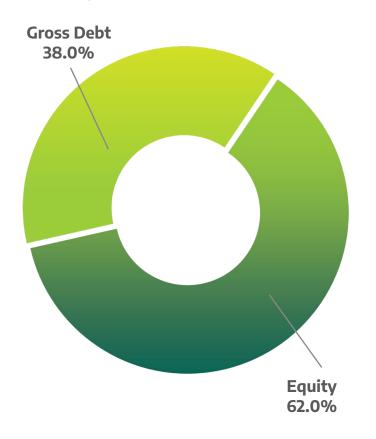
Texas 592
Florida 273
Ohio 227
Georgia 176
Illinois 175



Conservative Balance Sheet Management



As of September 30, 2025 (As a percentage of Total Capital)



Total Capital - \$13.0 billion

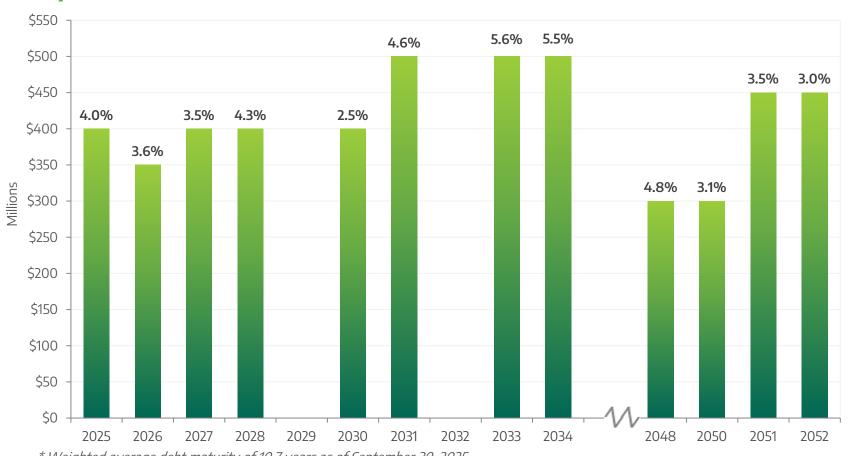
- Gross Debt \$4.95 billion
 *wtd. avg. maturity 10.7 yrs; wtd. avg. effective interest rate 4.2%
- Equity \$8.1 billion

Interest coverage ratio: 4.1x Fixed-Charge coverage ratio: 4.1x

Well-Laddered Debt Maturities



NNN's Low Leverage Balance Sheet Strategy is Enhanced by its Well-Laddered Debt Maturities*

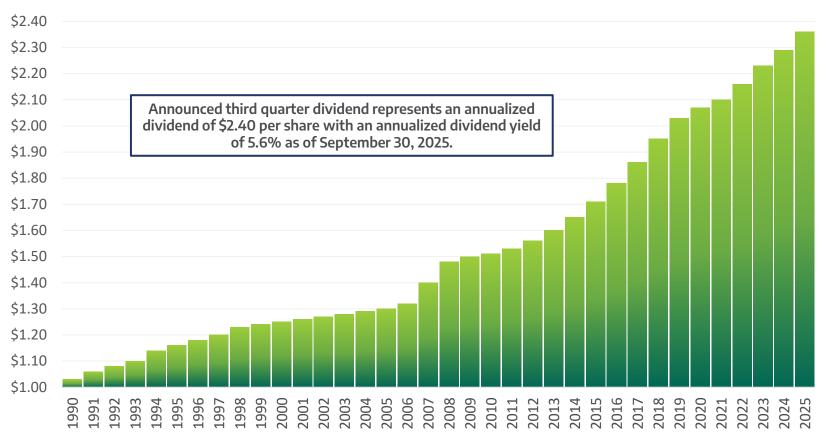


Long-Term Dividend History



36 Consecutive Years of Annual Dividend Increases

Third longest of all public REITS



NNN Consistently Outperforms the REIT Industry and Major Indices



Annual Total Return Comparison

For Periods Ending September 30, 2025

	NNN Outperforms	1 Year	3 Years	5 Years	10 Years	15 Years	20 Years	25 Years	30 Years
	(NNN = \$42.57 at 9/30/2025)								
	NNN REIT, Inc. (NNN)	-7.1%	7.9%	9.9%	6.6%	8.7%	9.6%	12.3%	10.9%
	Indices								
GENERAL EQUITIES REITS	* NAREIT Equity REIT Index (FNERTR)	-4.0%	8.3%	7.0%	6.8%	8.4%	6.8%	9.2%	9.4%
	* Morgan Stanley REIT Index (RMS G)	-1.7%	10.9%	9.3%	6.6%	8.4%	6.7%	9.1%	9.3%
	S&P 500 Index (SPX)	17.6%	24.9%	16.4%	15.3%	14.6%	11.0%	8.3%	10.5%
	* S&P 400 Index (MID)	6.1%	15.8%	13.6%	10.8%	11.5%	9.5%	9.0%	11.0%
	* Russell 1000 Index (RIY)	17.7%	24.6%	16.0%	15.0%	14.5%	10.9%	8.4%	10.5%
	* Russell 1000 Value Index (RLV)	9.4%	16.9%	13.8%	10.7%	11.2%	8.2%	7.7%	9.3%
	Russell 2000 Index (RTY)	10.7%	15.2%	11.5%	9.7%	10.4%	8.1%	7.8%	8.5%
ָט	Russell 2000 Value Index (RUJ)	7.9%	13.5%	14.6%	9.2%	9.5%	7.2%	8.8%	9.2%

^{*} NNN is a member of this index (deleted from S&P 600 and added to S&P 400 in Dec. 2011; deleted from Russell 2000 and added to Russell 1000 in June 2012)

Great People in a Supportive Culture



10 years

is the average tenure of an NNN employee

Average tenure of Senior Leadership is **20 years**

ARRIVATE STAFF





47% <5 yrs

16% 5-10 yrs

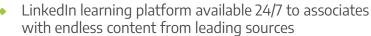
37% > 10 years



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Learning & Development





- Virtual conferences
- Professional webinars
- Cross training / job shadowing

Educational Seminars

- Cyber Security
- Women Talk Money & Financial Planning
- Vitality Health and Wellness
- Emotional Well-being
- Healthcare Consumerism

Community Engagement



200+ service hours annually

















800-NNN-REIT www.nnnreit.com





